



# Security Sector Governance Support Project on Border Management and Security (OSCE SSG Strand 1)

*Project Duration: September 2018 to December 2021*

## Project Background

The Norwegian Ministry of Foreign Affairs (NMFA) and the Geneva Centre for Security Sector Governance (DCAF) entered into an agreement to enhance security sector governance (SSG) as a basis for security and stability by providing targeted support to the Organization of Security and Co-operation in Europe (OSCE) and its missions.

The project was part of a Framework Agreement signed by DCAF and the NMFA in September 2018. It was implemented by DCAF's Europe and Central Asia Police Programme, which assists national law enforcement agencies in enhancing democratic governance of the security sector.

**Beneficiaries:** OSCE participating states and eleven partners for co-operation

**Donor:** The NMFA and DCAF

**Implementing agencies:** DCAF with support from the OSCE

The target audience were mid- to senior-level officials from the border police, customs, and migration agencies of countries across the OSCE. These officers contributed to the implementation of the OSCE Border Management and Security Concept as a framework for effective cross-border cooperation in line with international law, norms, standards, and good practice.

## Project Aims

The project aimed to:

- Enhance the knowledge, competencies, and professional skills of mid- to senior-level officers from governmental agencies related to border control and management
- Increase the capacities of teachers and trainers from academies dealing with border security issues by providing expert advice and mentoring

through various activities.

## Project Costs



The total budget was 300.791 CHF for three years. The NMFA contributed 199.811 CHF and DCAF contributed 100.980 CHF.

## Project Donor

Norway has been a member of DCAF since 2002. The NMFA provides support to various projects at DCAF, including the Regional Police Cooperation and Integrity Building Programme (PCIB) and the OSCE SSG Support Project.

## Programme Activities

Border Security and Management for Senior Leadership (BSMSL) courses

Academic Advisory Board meeting

Adult Learning Practises and Training Management workshops

Development of knowledge products

## Border Security and Management for Senior Leadership (BSMSL) Courses

The BSMSL is a blended learning course, combining in-class lectures and online learning, that has been accredited by the EKKA Quality Assessment Council for Higher Education. It sought to enhance the professional skills of current and future border security managers in line with international standards.

The curriculum was composed of three modules and a defence of the coursework, running for 12 months in the following manner:

**Module 1:** Modern security challenges and border management

**Module 2:** Management and leadership

**Module 3:** Current and emerging trends in border security management and trade facilitation

**Defence of coursework**

The BSMSL was designed as part of the master's degree programme of managerial studies under the shared command and control of the OSCE Border Management Staff College (BMSC) and DCAF.

## Academic Advisory Board Meeting

DCAF has cooperated with the OSCE BMSC on border security since 2013 and is an affiliated member of the BMSC Academic

Advisory Board. Once a year, DCAF participated in the Advisory Board's meetings to discuss the way forward.

## Adult Learning Practises and Training Management Workshops

The workshops, targeted at border and customs officials, sought to enhance the capacity of both teachers and trainers to design, plan, organize, coordinate, deliver, and evaluate training for border and customs officials in respective countries, using modern adult learning practices. They highlighted the BMSC's best practises on training in the field of border management and security.

## Milestones

During the project period, **two BSMSL courses** as well as **four Adult Learning Practises and Training Management workshops** were conducted and **several knowledge products** were developed.

While many project activities had to be delivered online or in a hybrid format due to the ongoing COVID-19 pandemic, this did not interfere with the delivery of activities. On the contrary, more activities were successfully delivered due to lower costs and greater flexibility.

In general, alumni have confirmed their satisfaction with the activities, which has led to some students becoming involved with the BMSC and some contributing as experts.



In terms of the project's outputs, the majority of participants reported that the implemented activities have enhanced their knowledge, competencies, and skills, as well as increased their capacities.

## Gender Distribution in Activity Attendance



56.92%



43.08%

In line with UN Security Council resolution 1325 on women, peace, and security, DCAF is committed to strengthening the positive participation of women through security sector-related activities. As a result, almost half of the participants interacting with DCAF under the OSCE SSG Strand 1 were female.

## Total Participants from Beneficiary Countries Interacting with DCAF



135

A broad range of beneficiaries were targeted under the OSCE SSG Strand 1 project. The 135 participants represented 35 different countries - Afghanistan, Albania, Armenia, Australia, Austria, Belarus, Belgium, Bosnia and Herzegovina, the Czech Republic, Egypt, Estonia, Finland, France, Georgia, Greece, Hungary, Italy, Jordan, Kazakhstan, Latvia, Lithuania, Malta, Moldova, Mongolia, Montenegro, North Macedonia, Poland, Russia, Spain, Sweden, Tajikistan, the Netherlands, Tunisia, Ukraine, and the United Kingdom.

## Feedback from Participants

"I was deeply inspired by Nevenka's presentation and by all interventions and interactions with the fellow participants"

- *Stefan Steyaert, former participant of the Adult Learning and Training Management Workshops*

"Without the knowledge I have gained from the one-year course, I would not be in the position to implement the right trainings"

- *Savvas Chrysoulidis, former participant of the BSMSLC III / expert during the BSMSLC IV*

"I am a professional trainer, so I almost transmitted all the knowledge gained by this course to my trainees"

- *Zaineb Gharbi, former participant of the BSMSLC III*

"The information we receive is real information from practice [...]. This information will really help me in planning and organizing my work"

- *Mikhail Miroshnichenko, former participant of the BSMSLC IV*

"The course was very valuable for me because I got a very good picture of border issues and what's going on at the European level and in the other parts of the world as well"

- *Tarja Rantala, former participant of the BSMSLC III*

"In my department, all people enjoy the content of the presentations about Adult Learning Practices and Training Management, they find them very valuable and useful"

- *Aymen Moumni, former participant of the Adult Learning and Training Management Workshops*

"This webinar was the best out of the many that I have listened to"

- *Inge Lindsaar, expert during the BSMSLC III / former participant of the Adult Learning and Training Management Workshops*



## Contact

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For further information about the project, please follow the link below:

<https://www.youtube.com/watch?v=roUwCShBY5E>