



Security Sector Governance Support Project on Border Management and Security (OSCE SSG Strand 1)

Project Background

The Norwegian Ministry of Foreign Affairs (NMFA) and the Geneva Centre for Security Sector Governance (DCAF) have entered into an agreement to enhance security sector governance (SSG) as a basis for security and stability by providing targeted support to the Organization of Security and Co-operation in Europe (OSCE) and its missions.

The project is part of a Framework Agreement signed by DCAF and the NMFA in September 2018. It is implemented by DCAF's Europe and Central Asia Police Programme, which assists national law enforcement agencies in enhancing democratic governance of the security sector.

Beneficiaries: OSCE participating states and eleven partners for co-operation

Donor: The NMFA and DCAF

Implementing agencies: DCAF with support from the OSCE

Duration of the project: Three years (September 2018-September 2021).

The target audience is mid- to senior-level officials from the border police, customs, and migration agencies of countries across the OSCE. These officers contribute to the implementation of the OSCE Border Management and Security Concept as a framework for effective cross-border cooperation in line with international law, norms, standards, and good practice.

Project Aims

The project aims to:

- Enhance the knowledge, competences, and professional skills of mid- to senior-level officers from governmental agencies related to border control and management
- Increase the capacities of teachers and trainers from academies dealing with border security issues by providing expert advice and mentoring

through various activities.

Project Costs



The total budget is 300.791 CHF for three years. The NMFA contributes 199.811 CHF and DCAF contributes 100.980 CHF.

Project Donor

Norway has been a member of DCAF since 2002. The NMFA provides support to various projects at DCAF, including the Regional Police Cooperation and Integrity Building Programme (PCIB) and the OSCE SSG Support Project.



Norwegian Ministry
of Foreign Affairs

Programme Activities

Border Security and Management for Senior Leadership (BSMSLC) Course

Academic Advisory Board Meeting

Adult Learning Practises and Training Management Workshop

Border Security and Management for Senior Leadership (BSMSL) Course

The BSMSL is a blended learning course, combining in-class lectures and online learning, which has been accredited by the EKKA Quality Assessment Council for Higher Education. It seeks to enhance the professional skills of current and future border security managers in line with international standards.

The curriculum is composed of three modules and a defence of the coursework. The course runs for 12 months in the following manner:

Module 1: Modern security challenges and border management

Module 2: Management and leadership

Module 3: Current and emerging trends in border security management and trade facilitation

Defence of coursework

The BSMSL is designed as part of the master's degree programme of managerial studies under the shared command and control of the OSCE Border Management Staff College (BMSC) in Dushanbe and DCAF. Courses have been scheduled for 2018-2019 and 2020-2021.

Advisory Board Meeting

DCAF has cooperated with the OSCE BMSC on border security since 2013 and is an affiliated member of the BMSC Academic

Advisory Board. Once a year, the Academic Advisory Board meets to discuss the way forward.

Adult Learning Practises and Training Management Workshop

The workshop, targeted at border and customs officials, seeks to enhance the capacity of both teachers and trainers to design, plan, organize, coordinate, deliver, and evaluate training for border and customs officials in respective countries, using modern adult learning practices. It highlights BMSC's best practises on training in the field of border management and security.

Feedback from Participants

I would like to participate in the next course so I can improve my skills in this area. It was a pleasure to have participated in this activity.

Angela Tassone

Thank you very much, the training has been very informative and interesting.

Andrea Pecoraro

I have been able to learn new things, from our trainers and lecturers, and also see the ones that I already knew in a different way. During discussions, I've been able to share my experiences and views with colleagues from different law enforcement and security agencies and also to learn from theirs.

Participant of the BSMSL Course 3

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